



August 21, 2006

Norman Merrifield, PhD., Director
El Paso Parks and Recreation Department
Two Civic Center Plaza, 6th Floor
El Paso, Texas 79901-1196

Reference: Final Report, El Paso Parks and Recreation Master Plan

Dear Dr. Merrifield:

Halff Associates Inc. is pleased to submit the final Parks and Recreation Master Plan for El Paso. This report seeks to capture the many observations and findings developed as part of the park planning process, and to match those to the dreams and expectations of the citizens of El Paso. The plan's recommendations encompass the many varied aspects of a large park system such as El Paso's, from facilities, operations, athletics, and aquatics to management, funding and other key governance issues. This plan chooses to be bold in what it recommends, but by doing so only seeks to provide what is wanted by the citizens of El Paso.

As in any comprehensive analysis, this document contains many recommendations. These recommendations include "A Plan for Today," with actions that address immediate needs. The plan also includes longer term actions, entitled "Towards a Bright Future." These actions are visionary and will guide the city towards the creation of a premier park system.

We deeply appreciate the opportunity to have worked with you, your staff, and the citizens of El Paso, and look forward to El Paso's bright future.

Sincerely,

HALFF ASSOCIATES, INC.

Jim Carrillo, A.S.L.A., A.I.C.P.
Vice President, Director of Planning

JC/hv